SECTION 01320 – CONSTRUCTION PROGRESS DOCUMENTATION

PART 1 - GENERAL

1.01 SUMMARY
A. This Section includes administrative and procedural requirements for documenting the construction process beginning with the Notice of Intent to Contract and continuing through completion of the Work performed and Construction Contract close out.

B. The Contractor shall furnish all labor, materials, equipment and incidentals as necessary to comply with these requirements including but not limited to the following and as required herein:
   1. Preliminary Project Schedule.
   2. Project Baseline Schedule.
   3. Progress Schedule.
   4. Recovery Schedules.
   5. Submittals Schedule.
   7. Material location reports.
   8. Field condition reports.
   9. Special reports.

1.02 SPECIFICATION MODIFICATIONS
A. It is understood this specification may be modified by appropriate items in Section 01015 – Specific Project Requirements.

1.03 RELATED SECTIONS
A. Drawings and general provisions of the Contract; including General and Supplementary Conditions, all applicable Division 01 Sections, and all applicable Division Sections; apply to this Section.

B. Section 00700 – General Requirements:
   1. Article 2, paragraph 2.07.B.1 – Preliminary Project Schedule.
   2. Article 2, paragraph 2.07.B.2 – Preliminary Schedule of Shop Drawings.
   3. Article 2, paragraph 2.08.A – Acceptable Schedule.
   4. Article 2, paragraph 2.08.B – Project Baseline Schedule.
   5. Article 6, paragraph 6.04 – Progress Schedule.
   6. Article 6, paragraph 6.05 – Recovery Schedule.

C. Section 01000 – General Project Requirements.

D. Section 01015 – Specific Project Requirements.

E. Section 01322 – Photographic Documentation.

1.04 CODES AND STANDARDS
A. The publications listed below form a part of this specification to the extent referenced. The publications are referred to within the text by the basic designation only.

B. American Association of Cost Engineers (AACE):
   1. Comply with recommended practices.
1.05 SUBMITTALS

A. Scheduler Qualifications – For firms and persons preparing schedules, submit qualifications as required by Table 1 to demonstrate their capabilities and experience. Include lists of completed projects with the following information:
   1. Project name.
   2. Project location.
   3. Name and address of engineer, architect or contractor for which schedules were prepared.
   4. Name and address of client.
   5. Other information and pertinent.

B. Preliminary Schedule of Shop Drawings – Arrange the following information in a tabular format:
   1. Scheduled date for each first submittal.
   2. Specification Section number and title.
   3. Submittal category (action or informational).
   4. Name of subcontractor.
   5. Description of the Work covered.
   6. Scheduled date for City’s final approval.

C. Standard Schedule Format – Layout for all schedules and reports shall follow the standard format in the following order, activity ID, activity name, original duration, remaining duration, percent complete, start, finish, late start, late finish, total float, baseline variance, predecessor, successor, and resource ID.

D. Preliminary Project Schedule – Submit in native electronic format and *PDF format. PDF sheet size shall sufficiently large enough to legibly show entire schedule for entire construction period.

E. Baseline Project Schedule – Submit in native electronic format and *PDF format. PDF sheet size shall sufficiently large enough to legibly show entire schedule for entire construction period.

F. Progress Schedules – Submit in native electronic format and *PDF format. PDF sheet size shall sufficiently large enough to legibly show entire schedule for entire construction period.

G. CPM Reports – Submit concurrent with Preliminary, Baseline, and Progress Schedules.

H. Activity Report – Submit concurrent with each Progress Schedule a list of all activities sorted by activity number and early start date, or actual start date, if known.

I. Logic Report – Submit concurrent with each Progress Schedule a list of preceding and succeeding activities for all activities, sorted in ascending order by activity number and then early start date, or actual start date if known.

J. Total Float Report – Submit concurrent with each Progress Schedule a list of all activities sorted in ascending order of total float.

K. Daily Labor Force Reports – Submit concurrent with each Progress Schedule.

L. Material Location Reports – Submit concurrent with each Progress Schedule.

M. Field Conditions Reports – Submit concurrent with each Progress Schedule.

N. Special Reports – Submit special reports within one day of an occurrence.

O. Daily Construction Reports – Submit at weekly intervals.
1.06 DEFINITIONS

A. Activity:
1. A discrete part of a project that can be identified for planning, scheduling, monitoring, and controlling the construction project. Activities included in a construction schedule consume time and resources.
2. Critical activities are activities on the critical path. They must start and finish on the planned start and finish times.
3. Predecessor activity is an activity that must start or complete before a given activity can be started. No negative lag is allowed.
4. Successor activity is an activity that can not start until the predecessor activity allows it. No negative lag is allowed.

B. CPM (Critical Path Method) – A schedule network analysis technique used to determine the amount of scheduling flexibility (the amount of float) on various logical network paths in the project schedule network, and to determine the minimum total project duration. Start and finish dates are calculated by means of a forward pass, using a specified start date. Late start and finish dates are calculated by means of a backward pass, starting from a specified completion date, which sometimes is the project early finish date determined during the forward pass.

C. Critical Path – Generally, but not always, the sequence of schedule activities determining the duration of the project. Generally, it is the longest path through the project. However, a critical path can end, as an example, on a schedule milestone that is in the middle of the schedule model and that has a finish-on-or-before imposed date schedule constraint.

D. Event – The starting or ending point of an activity.

E. Float – The measure of leeway in starting and completing an activity. Float time is not for the exclusive use or benefit of either City or Contractor, but is a jointly owned, expiring Project resource available to both parties as needed to meet schedule milestones and Contract completion date. Free float is the amount of time an activity can be delayed without adversely affecting the early start of the following activity. Total float is the measure of leeway in starting or completing an activity without adversely affecting the planned Project completion date.

F. Fragnet – A partial or fragmentary network that breaks down activities into smaller activities for greater detail.

G. Gantt Chart – A graphic display of schedule-related information. In the typical Gantt chart, schedule activities or work breakdown structure components are listed down the left side of the chart, dates are shown across the top and activity durations are shown as date-placed horizontal bars. Also known as a Bar chart.

H. Lag – An offset or delay from an activity to its successor. It is based on the calendar of the successor activity.

I. Major Area – A significant construction element.

J. Major Procurement – As discussed in Section 00700, paragraph 2.07.B.1, Major Procurement shall further defined as any materials that fall within the critical path and/or have a lead time of 30 days or greater.

K. Milestone – A key or critical point in time for reference or measurement.

L. Network Diagram – A graphic diagram of a network schedule, showing activities and activity relationships.

M. Schedule Level – A project team specified rule for the relative granularity of schedule activities in an overall schedule model. Following are the descriptions and levels of detail for each schedule level:
1. Level 1 - Project Summary Schedule – This is a summary level schedule that highlights major project activities, milestones and key deliverables.
2. Level 2 - Project Phase Summary Schedule – This is a more extensive summary level schedule that includes all information from the Level 1 schedule and breaks down the project into major components by area or phase.
3. Level 3 - Detail Schedule – This level will show detail plans to accomplish. Procurement, Construction, Testing and Start-up. Such schedules will have logical relationships integrated between the activities and organized in such a manner to create a Critical Path and facilitate critical path analysis. It will include all milestones and major elements and will be used to support monthly progress reporting.
4. Level 4 - Detailed Schedule by Work Package – This level will include detailed information by each work package and display all activities to be accomplished by the workforce with durations of 7 or more calendar days.
5. Level 5 - Detailed Schedule by Task – This level of detail will support the short-term planning for the field, normally for those activities of less than 1-week duration. It is used for workforce supervisors to plan and coordinate work at the detail level.

N. WBS (Work Breakdown Structure) – A deliverable-oriented hierarchical decomposition of the work to be executed by the project team to accomplish the project objectives and create the required deliverables. It organizes and defines the total scope of the project. Each descending level represents an increasingly detailed definition of the project work. The WBS is decomposed into work packages. The deliverable orientation of the hierarchy includes both internal and external deliverables. See also Schedule Levels.

O. Work Package – A deliverable or project work component at the lowest level of each branch of the WBS. The work package includes the schedule activities and schedule milestones required to complete the work package deliverable or project work component.

P. Schedule of Monthly Payments – Estimated monthly progress payments based on Baseline Schedule and Schedule of Values for each Month for the duration of the project.

1.07 COORDINATION
A. Coordinate preparation and processing of schedules and reports with performance of construction activities including the scheduling and reporting of separate Contractors performing construction activities related to project.

B. Coordinate Progress Schedules with the Schedule of Values, to estimate a Schedule of Monthly Payments, list of subcontractors, Preliminary Schedule of Shop Drawings and Samples, progress reports, Application for Payment, and other required schedules and reports.

C. Secure time commitments for performing critical elements of the Work from parties involved. Time commitments should be captured within the schedule.

1.08 SCHEDULE LEVEL
A. The Schedule Level (see paragraph 1.06M4L) to be used for this project shall be as specified in Section 01015 – Specific Project Requirements.
B. If a Recovery Schedule is deemed necessary by the City in accordance with Section 00700 – General Conditions, it shall be developed as a Schedule Level 5 regardless of the requirements listed in Section 01015 – Specific Project Requirements.

1.09 SCHEDULING SOFTWARE
A. Prepare schedules using the latest version of Primavera version P6 or higher or Microsoft Project. See Section 01015 – Specific Project for additional or specific software requirements.

1.10 PRELIMINARY SCHEDULE OF SHOP DRAWINGS AND SAMPLES
A. Preparation – Provide a schedule of submittals arranged in chronological order by date required by the construction schedule. Include time required for review, resubmittal, ordering, manufacturing, fabrication, and delivery as set forth in the Contract Documents, when establishing dates.
B. Coordinate Submittals Schedule with list of subcontracts, the Schedule of Values, the estimated Schedule of Monthly Payments, and Progress Schedules.
C. Include Shop Drawing and Sample Submittals required during the first 60 days of construction. List those required to maintain orderly progress of the Work and those required early because of long lead time for manufacture or fabrication.
D. At Contractor's option, show submittals on the Preliminary Progress Schedule, instead of tabulating them separately.

1.11 SCHEDULE REQUIREMENTS
A. Requirements According to Schedule Level – Contractor shall provide the following information based in the Schedule Level defined in Section 01015 – Specific Project Requirements. An “X” indicates that the requirement is applicable to the Schedule Level.

<table>
<thead>
<tr>
<th>Item</th>
<th>Requirement</th>
<th>Schedule Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Procedures</td>
<td>Comply with procedures contained the American Association of Cost Engineers (AACE) recommended practices.</td>
<td>X X X X X</td>
</tr>
<tr>
<td>Time Frame</td>
<td>Extend project schedule from date established for the Notice to Proceed to the date of Final Completion.</td>
<td>X X X X X</td>
</tr>
<tr>
<td>Contract Times</td>
<td>Contract Times shall not be changed unless specifically authorized by Change Order.</td>
<td>X X X X X</td>
</tr>
<tr>
<td>Activities</td>
<td>Treat separate major areas as a separate numbered activity for each principal element of the Work. (WBS)</td>
<td>X X X X X</td>
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<tr>
<td>Activity Duration</td>
<td>Define activities so none is longer than 20 days, unless specifically allowed by City</td>
<td>X X X X X</td>
</tr>
<tr>
<td>Milestones</td>
<td>Include milestones indicated in the Contract Documents in schedule, including, but not limited to, the Notice to Proceed, Substantial Completion, and Final Completion.</td>
<td>X X X X X</td>
</tr>
<tr>
<td>Item</td>
<td>Requirement</td>
<td>Schedule Level</td>
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<tr>
<td>-------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
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<tr>
<td>Computer Software</td>
<td>Prepare schedules using the latest version of Primavera version P6 or higher or Microsoft Project. Refer to Section 01015 for project specific requirements.</td>
<td>X X X X</td>
</tr>
<tr>
<td>Scheduler’s Qualifications</td>
<td>Submit scheduler’s qualifications for review and approval</td>
<td>X X X</td>
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<tr>
<td>Submittal Review Time</td>
<td>Include review and re-submittal times for review of Shop Drawings and Samples. Each item listed in the Preliminary Schedule of Shop Drawings and Samples shall be included in the schedule.</td>
<td>X X X</td>
</tr>
<tr>
<td>Procurement Activities</td>
<td>Include separate activities for the procurement process of long-lead and major items that require a cycle of more than 30 days or fall within the critical path. Procurement cycle activities include, but are not limited to, submittals, approvals, purchasing, fabrication, and delivery.</td>
<td>X X X</td>
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<tr>
<td>Startup and Testing Time</td>
<td>Include not less than two days for startup and testing.</td>
<td>X X X</td>
</tr>
<tr>
<td>Constraints</td>
<td>Include constraints and work restrictions indicated in the Contract Documents and as follows in schedule, and show how the sequence of the Work is affected.</td>
<td>X X X X</td>
</tr>
<tr>
<td>Phasing</td>
<td>Arrange list of activities on schedule by phase.</td>
<td>X X X</td>
</tr>
<tr>
<td>Work by City</td>
<td>Include a separate activity for each area of the Work performed by City.</td>
<td>X X X</td>
</tr>
<tr>
<td>Products Ordered in Advance</td>
<td>Include a separate activity for each product. Delivery dates indicated stipulate the earliest possible delivery date.</td>
<td>X X X</td>
</tr>
<tr>
<td>City-Furnished Products</td>
<td>Include a separate activity for each product. Delivery dates indicated stipulate the earliest possible delivery date.</td>
<td>X X X</td>
</tr>
<tr>
<td>Work Restrictions</td>
<td>Show the effect of the following items on the schedule:</td>
<td>X X X</td>
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<td></td>
<td>• Coordination with existing construction.</td>
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<td></td>
<td>• Limitations of continued occupancies.</td>
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<td></td>
<td>• Uninterruptible services.</td>
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<td></td>
<td>• Partial utilization before Substantial Completion.</td>
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<td></td>
<td>• Use of premises restrictions.</td>
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<td></td>
<td>• Provisions for future construction.</td>
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<td></td>
<td>• Seasonal variations.</td>
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<td></td>
<td>• Environmental control.</td>
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<tr>
<td>Work Stages</td>
<td>Indicate important stages of construction for each major portion of the Work, including, but not limited to, the following:</td>
<td>X X X</td>
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<td></td>
<td>• Subcontract awards.</td>
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<td></td>
<td>• Submittals.</td>
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<td></td>
<td>• Purchases.</td>
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<td></td>
<td>• Fabrication.</td>
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<td></td>
<td>• Sample testing.</td>
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<td></td>
<td>• Deliveries.</td>
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<td></td>
<td>• Installation.</td>
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<td></td>
<td>• Tests and inspections.</td>
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</tbody>
</table>
Table 1. Schedule Requirements

<table>
<thead>
<tr>
<th>Item</th>
<th>Requirement</th>
<th>Schedule Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusting.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Curing.</td>
<td></td>
<td></td>
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<tr>
<td>Startup and placement into final use.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Area Separations</td>
<td>Identify each major area of construction for each major portion of the Work. Indicate where each construction activity within a major area must be sequenced or integrated with other construction activities:</td>
<td>X X X</td>
</tr>
<tr>
<td>Contractor Mobilization*</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Procurement – Divided by Long Lead and Short Lead</td>
<td></td>
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<tr>
<td>Completion of civil work</td>
<td></td>
<td></td>
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<tr>
<td>Completion of structural work</td>
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<td></td>
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<tr>
<td>Completion of mechanical installation</td>
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<tr>
<td>Completion of electrical installation</td>
<td></td>
<td></td>
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<tr>
<td>Partial Utilization</td>
<td></td>
<td></td>
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<tr>
<td>Substantial Completion*</td>
<td></td>
<td></td>
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<tr>
<td>Achievement of Full Operations*</td>
<td></td>
<td></td>
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<tr>
<td>Punch List and Final Corrections*</td>
<td></td>
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<tr>
<td>Final Completion*</td>
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<tr>
<td>*Required element, all others to be used as applicable based on project scope.</td>
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<td></td>
</tr>
<tr>
<td>Contract Modifications</td>
<td>For each proposed contract modification and concurrent with its submission, prepare a time-impact analysis using fragments to demonstrate the effect of the proposed change on the overall project schedule.</td>
<td>X X X X</td>
</tr>
<tr>
<td>Work under More than One Contract or Subcontract.</td>
<td>Include a separate activity for each contract or subcontract.</td>
<td>X X X</td>
</tr>
<tr>
<td>Detailed by Work Package</td>
<td>Include detailed information by each work package and display all activities to be accomplished by the workforce with durations of 7 or more calendar days</td>
<td>X X</td>
</tr>
<tr>
<td>Detail by Task</td>
<td>Include detail by task to support the short-term planning for the field, normally for those activities of less than 1-week duration.</td>
<td></td>
</tr>
</tbody>
</table>

B. Cost Correlation:
1. Requirement to provide a Cost Correlation shall be as indicated in Section 01015 – Specific Project Requirements.
2. At the head of schedule, provide a cost correlation line, indicating planned and actual costs. On the line, show dollar volume of the Work performed as of dates used for preparation of payment requests.

1.12 PRELIMINARY AND BASELINE PROJECT SCHEDULES
A. Indicate each significant construction activity separately. Identify each Monday of each week with a continuous vertical line. Outline significant construction activities for the first 60 days of construction. Include skeleton diagram for the remainder of the Work.
B. Preliminary Network Diagram – Outline significant construction activities for the project. To be submitted with the Preliminary Progress Schedule.
1.13 PROGRESS SCHEDULES
   A. General – Prepare Progress Schedules using a CPM network analysis diagram.
   B. CPM Schedule Preparation – Prepare a list of all activities required to complete the Work. Using the preliminary network diagram, prepare a skeleton network to identify probable critical paths:
      1. Activities – Indicate the estimated time duration, sequence requirements, and relationship of each activity in relation to other activities. Include estimated time frames for the following activities:
         (a) Preparation and processing of submittals.
         (b) Purchase of materials.
         (c) Delivery of materials and equipment.
         (d) Fabrication.
         (e) Installation.
      2. Processing – Process data to produce output data or a computer-drawn, time scaled network. Revise data, reorganize activity sequences, and reproduce as often as necessary to produce the CPM schedule within the limitations of the Contract Time.
      3. Format – Mark the critical path. Locate the critical path near center of network; locate paths with most float near the edges:
         (a) Sub-networks on separate sheets are permissible for activities clearly off the critical path. Develop network diagram in sufficient time to submit CPM schedule so it can be accepted for use no later than 30 days after date established for the Notice to Proceed.
         (b) Establish procedures for monitoring and updating CPM schedule and for reporting progress monthly. Coordinate procedures with progress meeting and payment request dates.
         (c) Use "one calendar day" as the unit of time.
      4. Initial Issue of Schedule – Prepare initial network diagram from a list of straight "early start-total float" sort. Identify critical activities. Prepare tabulated reports showing the following:
         (a) Contractor or subcontractor and the Work or activity.
         (b) Description of activity.
         (c) Principle events of activity.
         (d) Immediate preceding and succeeding activities.
         (e) Early and late start dates.
         (f) Early and late finish dates.
         (g) Activity duration in days.
         (h) Total float or slack time.
         (i) Average size of workforce.
      5. Schedule Updating – Concurrent with making revisions to schedule, prepare tabulated reports showing the following:
         (a) Identification of activities that have changed added or deleted.
         (b) Changes in logic ties.
         (c) Changes in early and late start dates.
         (d) Changes in early and late finish dates.
         (e) Changes in activity durations in days.
         (f) Changes in the critical path.
         (g) Changes in total float or slack time.
         (h) Changes in the Contract Time.
6. Value Summaries – Prepare two cumulative value lists, sorted by finish dates:
   (a) In first list, tabulate activity number, early finish date, dollar value, and cumulative dollar value.
   (b) In second list, tabulate activity number, late finish date, dollar value, and cumulative dollar value.
   (c) In subsequent issues of both lists, substitute actual finish dates for activities completed as of last date.
   (d) Prepare list for ease of comparison with payment requests; coordinate timing with progress meetings.
   (e) In both value summary lists, tabulate "actual percent complete" and "cumulative value completed" with total at bottom.
   (f) Submit value summary printouts one week before each regularly scheduled progress meeting.

C. Reports:
1. Daily Labor Force Reports – Prepare a daily labor force report recording the following information concerning events at Project site:
   (a) List of subcontractors at Project site.
   (b) List of separate contractors at Project site.
   (c) List of all the Contractor's and subcontractor's personnel showing hours worked in labor class at Project site.
2. Material Location Reports – At monthly intervals, prepare a comprehensive list of materials delivered to and stored at Project site. List shall be cumulative, showing materials previously reported plus items recently delivered. Include with list a statement of progress on and delivery dates for materials or items of equipment fabricated or stored away from Project site.
3. Field Condition Reports – Immediately on discovery of a difference between field conditions and the Contract Documents, prepare a detailed report. Submit electronically and directly to City with a request for information. Include a detailed description of the differing conditions, together with recommendations for changing the Contract Documents.

D. Special Reports:
1. General – Submit special reports within one day of an occurrence.
2. Reporting Unusual Events – When an event of an unusual and significant nature occurs at Project site, whether or not related directly to the Work, prepare and submit a special report. List chain of events; persons participating; response by Contractor’s personnel; evaluation of results or effects; and similar pertinent information. Advise City in advance when these events are known or predictable.

PART 2 - PRODUCTS

Not used.
PART 3 - EXECUTION

3.01 PROGRESS SCHEDULES

A. Updates – At monthly intervals, update schedule to reflect actual construction progress and activities. Progress Schedule should be provided for review and approval prior to monthly pay request. Progress Schedules will be reviewed and discussed at regularly schedule progress meetings. Contractor shall bring printed copies of CPM Schedule:

1. Revise schedule immediately after an activity revision has been recognized or made at the direction by the City. Issue updated schedule concurrently with the report of each such progress meeting.
2. Include a report with updated schedule that indicates every change, including, but not limited to, changes in logic, durations, actual starts and finishes, and activity durations.
3. As the Work progresses, indicate actual completion percentage for each activity.
4. Post copies in Project meeting rooms and temporary field offices.

END OF SECTION